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**Purpose:** This template is designed to help the personnel of RDIS elaborate relevant, professional and understandable reports as needed by founding members and all of stakeholders of the Organization

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## **RDIS Narrative & Financial Report's Template**

| Organisation Name        | <b>Rural Development Inter-Diocesan Service (RDIS)</b>   |
|--------------------------|--|
| Programme/ Project Title | Annual Narrative & Financial Report of RDIS Organization |
| Area of Implementation   |  |
| Reporter's Name          | Pastor NTARINDWA Viateur                                 |
| Position or Job Title    | Executive Secretary                                      |
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| Website                  | www.rdis.org.rw  |
| Type of report           | Narrative and Financial                                  |
| Reporting Period         | April 2021 - December 2021                               |
| Date of report           | 25 <sup>th</sup> January 2022                            |

#### 1. Background information

The Rural Development Inter-Diocesan Service is an Anglican owned organization jointly established by the Dioceses of: BUTARE, CYANGUGU, KIGEME and SHYOGWE registered by Rwanda Governance Board as per N0 13/RGB/NGO/2015. The organization is striving for professionalism, performances and sustainability, RDIS works out a written action plan and budget as one of the strategies measures likely to bring about efficiency, effectiveness accountability and positive impact in social economic and spiritual aspects of the members of the communities that the organization serves.

RDIS committed to fully fulfill accountability standards as it pursues the benefits of the members of the communities it works with and for. Furthermore, the organization is assigned a clear mission "Safeguard environment, increase the production aiming at sustainable and holistic development". The Rural Development Inter-Diocesan Service is always guided by its mission statement throughout projects and program design, implementation and monitoring to ensure that, its remains in the same direction.

From April to December 2021 a period which we are reporting on, RDIS like any other organization or institution encountered lot of challenges as consequences of the persistence of the pandemic ovi-19, but, as purposely committed organization; we were able to play an important role in the lives of the members of the community we are to serve. Furthermore, as per the decision nine (9. Inama imaze gusuzuma ingorane ziterwa no gutangira umwaka w'ingengo y'imari kuwa 01 Mata, imaze no kureba amateka yashyizeho iyo tariki, yemeje ko umwaka w'ingengo y'imari ya RDIS izajya itangira ku wa 01 Mutarama.) of the meeting of the members of the Board of RDIS organization held on 18<sup>th</sup> September 2020 requesting to switch from April- March to January – December. The members resolve that, a nine months' period is April –December 2021 is concluded to end the former annual plan and budget, hence from January- December 2022 onward the organization with Rwanda Revenue Authority.

#### 2. Introduction

This report is intended to provide key partners and founding members of the organization with information concerning the project planned for, projects implemented, the challenges encountered,

the manner by which they were dealt with and, impact in the communities where project are implemented with and for members in the communities. To this end, the following are the project implemented throughout the period April 2021 – December 2021:

The tracking and monitoring of carbon credits emission reduction. During this budgetary year (April –December 2021) although 7,635 tons of carbon credits were issued by RDIS organization. Transition process from M to GS for Global Goals is not complete yet by the Designated Operational Entity (Improved cook stoves for East Africa). This is a crucial issue which is currently being discussed by **Kirsten Gade** / Brot für die Welt, Programme Manager Climate Change and Emission Trade; **Richard Ing. Madete**, RDIS – Consultant in project management and Environmental care; Mr. **Eric BAGENZI**, RDIS-Director of Environmental Care and Disaster Risks Reduction and CCER Project Manager and **Pastor. Viateur NTARINDWA**, RDIS-Executive Secretary. Soon, we shall come up with a resolution whether or not RDIS leave ESEA, standalone implement micro small scale projects under GS methodology. Initial conversations and negotiations are ongoing.

Solar Home System project for off-grid areas in Rwanda. This trial of investment project jointly implemented by the Presbyterian church of Rwanda as well as the Anglian church of Rwanda via the Rural Development Inter-diocesan Service was completely achieved during this year 2021

Enhancing Pineapple fruit value chain for more Production /acquisition of the third machine. The Rural Development Inter-diocesan Service as an organization working on crops values chain development under which, during the year 2021, helped the fruits processing plant (UNITE E TRANSFORMATION SEMI-INDUSTRIELLE –UTSI in acronym) improve its production capacity

House construction for either homeless families or families living in a deplorable home. From around 2001, RDIS has played in key role by providing shelters to homeless families within the 4 Anglian Dioceses. Early from the beginning, 4 homes were constructed yearly in each of the four Dioceses: BUTARE, YANGUGU, KIGEME an SHYOGWE whereby only iron sheets, doors and windows were provided by members of Transform team. However, those homes were in very poor standards to the extent that they could not last more than 10 years, because of their deplorable status. Latter, on, with the financial support provided by St Paul Anglican Church in Edmonton, Alberta, Canada, Cyangugu Diocese was there primarily focus area, and two homes per year would be constructed. Tod ate, every year one home is built in Cyangugu and another in Shyogwe

Environmental conservation in western province of Rwanda: Deforestation has caused a reduced supply of wood and non-wood Forestry products, reduced environmental services such as watershed and soil protection, and reduced biodiversity in Rwanda as well in Cyangugu zone. Rwanda Aid and RDIS play a crucial role in developing a green Rwanda. The project is to be implemented in the Districts of Rusizi and Nyamasheke in the Western Province of Rwanda.

| Project/Program              | Planned project and activities                                    | Realized activities  | Comments / observations   |
|------------------------------|---|--|---|
| Carbon credits emission      | Tracking and Follow up  | Monitoring and follow up by                                    | Stoves end users are happy for  |
| reduction                    |   | project staff was properly done.                               | RDIS improved cook stove and  |
|                              | Stoves maintenance, Replacement<br>and instructions to the users. | The maintenance was done in 2,329HHs. 70 ICS totally replaced. | using them regular.<br>All the stoves due for maintenance<br>were maintained. |
|                              | Monitoring , verification and audit                               | Was not done   | UCB did not conduct verification<br>in 2021 even if RDIS was ready<br>for it. |
| Solar Home System project    | Pushing customers to complete                                     | From the side of RDIS, customers                               | Payment progress by customers is  |
| for off-grid areas in Rwanda | their payments  | have paid more than Rwf 7,000,000                              | not as regular as planned. An   |
|                              |   | throughout the year 2021                                       | estimate amount of Rwf  |
|                              |   |  | 17,000,000 is still unpaid by RDIS  |
|                              |   |  | an EPR customers as Pre-  |

# 3. Realized activities against planned projects and program's' activities

|                               | Organizing and heling meetings     | One virtual meeting and 2 face to      | Financing Solar-Home-Systems-      |
|-------------------------------|------------------------------------|--|------------------------------------|
|                               | by project implementers            | face meetings by project               | Revolving fund - 2018              |
|                               |                                    | management team were heldd             |                                    |
|                               |                                    |  |                                    |
|                               | Making the last payment to One     |  |                                    |
|                               | climate                            | The last instalment of €5,812 was      |                                    |
|                               |                                    | made on 22 <sup>nd</sup> December 2021 |                                    |
| Enhancing Pineapple fruit     | Acquisition of bottling an filling | bottling an filling machine is         | OXFAM UK has provided fund         |
| value chain for more          | machine                            | acquired                               | for the fruits processing plant    |
| Production                    |                                    |  | increase its production capacities |
|                               |                                    |  | and purchase more fruits from      |
|                               |                                    |  | pineapple growers in Kamonyi an    |
|                               |                                    |  | Muhanga. Unfortunately, the goal   |
|                               |                                    |  | is not achieved at all             |
| House construction for either | Negotiating funs with St Paul      | Fund acquired                          | Beneficiaries are so much          |
| homeless families or families | Anglican Church in Edmonton,       |  | thankful to                        |
| living in a deplorable home   | Alberta, Canada                    |  | RDIS and local Churches            |
|                               |                                    | Selection done by RDIS Field           | KDIS and local Unurches            |
|                               | Selection of project beneficiaries | Coordinator in close collaboration     |                                    |
|                               |                                    | with Church leaders & village and      |                                    |
|                               |                                    | cell leaders                           |                                    |
|                               |                                    |  |                                    |

|                            | House construction                    | Two homes built, one in Cyangugu<br>and another in Shyogwe.<br>Homes were handed over to owners<br>during the inauguration ceremony |  |
|----------------------------|---------------------------------------|---|--|
|                            | Inauguration of houses<br>constructed |   |  |
| Environmental conservation | Rehabilitation (Construction) of      | Five tree nurseries were  | Production of seedlings is well  |
| in western province of     | tree nurseries.                       | constructed   | appreciated in the communities   |
| Rwanda                     | Purchase of materials and seeds.      | All needed materials were done on<br>time.  | where nursery beds are located.<br>There is a great need of seedlings<br>in Kigeme and Shyogwe |
|                            | Training of tree nursery bed          | Training of bed managers was done   | Dioceses, RDIS is still looking for  |
|                            | managers Production 150,000 seedlings | to grafting.  | means by which activities and be<br>expended elsewhere   |
|                            | Distribution and plantation of        | 156,697 seedlings produced  |  |
|                            | seedlings                             |   |  |

## 4. Assessment of the Achievements

| NO | Project/Program    | Inputs              | Outputs             | Outcomes                 | Impacts                            |
|----|--------------------|---------------------|---------------------|--------------------------|------------------------------------|
| 1. | Carbon credits     | Monitoring and      | Uganda carbon       | An estimation of amount  | It is still early to assess        |
|    | emission           | follow up by        | Bureau failed to    | of ERs which would have  |                                    |
|    | reduction          | project staff was   | conduct the         | been issue if monitoring |                                    |
|    |                    | properly done.      | exercise            | an evaluation were       |                                    |
|    |                    |                     |                     | conducted by the end of  |                                    |
|    |                    | The maintenance     |                     | 2021 is = 22,746 tCO2e   |                                    |
|    |                    | was done in         |                     |                          |                                    |
|    |                    | 2,329HHs. 70 ICS    |                     |                          |                                    |
|    |                    | totally replaced.   |                     |                          |                                    |
|    |                    |                     |                     |                          |                                    |
| 2. | Solar Home         | From the side of    | The payback of the  | Completion of the        | High probability of scaling up the |
|    | System project     | RDIS, customers     | last instalment to  | payback to One climate   | project via One Climate            |
|    | for off-grid areas | have paid more      | One for the climate |                          | International cooperative during   |
|    | in Rwanda          | than Rwf 7,000,000  | appeared as a       |                          | this year 2022                     |
|    |                    | throughout the year | sufficient proof of |                          |                                    |
|    |                    | 2021                | respecting loan     |                          |                                    |
|    |                    |                     | contract            |                          |                                    |

|    |                    | One virtual meeting |                     |                             |                 |
|----|--------------------|---------------------|---------------------|-----------------------------|-----------------|
|    |                    | and 2 face to face  |                     |                             |                 |
|    |                    | meetings by project |                     |                             |                 |
|    |                    | management team     |                     |                             |                 |
|    |                    | were heldd          |                     |                             |                 |
|    |                    |                     |                     |                             |                 |
|    |                    | The last instalment |                     |                             |                 |
|    |                    | of €5,812 was       |                     |                             |                 |
|    |                    | made on $22^{nd}$   |                     |                             |                 |
|    |                    | December 2021       |                     |                             |                 |
| 3. | Enhancing          | bottling an filling | Standards set by    | Production capacity by      |                 |
|    | Pineapple fruit    | machine is acquired | Rwanda Standards    | UTSI is likely to double or | It is too early |
|    | value chain for    |                     | Bureau are in terms | triple                      |                 |
|    | more Production    |                     | of machinery and    |                             |                 |
|    |                    |                     | equipment are met   |                             |                 |
| 4. | House              | Fund acquired       | Two families have   | Two families are living in  | It is too early |
|    | construction for   |                     | got their           | a safe house and are        |                 |
|    | either homeless    | Selection done by   | comfortable         | struggling for their        |                 |
|    | families or        | RDIS Field          | homes complete      | survival and development    |                 |
|    | families living in | Coordinator in      |                     | their social economic       |                 |
|    | deplorable homes   | close collaboration |                     | development. Owning         |                 |
|    |                    | with Church         |                     | comfortable homes help      |                 |

|    |                  | leaders & village   |                   | them respond to other       |                 |
|----|------------------|---------------------|-------------------|-----------------------------|-----------------|
|    |                  | and cell leaders    |                   | basic nee of the families   |                 |
|    |                  | Two homes built,    |                   | like food and health        |                 |
|    |                  | one in Cyangugu     |                   | insurance                   |                 |
|    |                  | and another in      |                   |                             |                 |
|    |                  | Shyogwe.            |                   |                             |                 |
|    |                  | Homes were          |                   |                             |                 |
|    |                  | handed over to      |                   |                             |                 |
|    |                  | owners during the   |                   |                             |                 |
|    |                  | inauguration        |                   |                             |                 |
|    |                  | ceremony            |                   |                             |                 |
| 5. | Environmental    | Five tree nurseries | 156,697 seedlings | 156,697 seedlings (Fruits,  | It is too early |
|    | conservation in  | were constructed    | produced          | forestry and agro-forestry) |                 |
|    | western province | All needed          |                   | planted out                 |                 |
|    | of Rwanda        | materials were      |                   |                             |                 |
|    |                  | done on time.       |                   |                             |                 |
|    |                  | Training of bed     |                   |                             |                 |
|    |                  | managers was done   |                   |                             |                 |
|    |                  | to grafting.        |                   |                             |                 |

# 5. Challenges and correcting measures

| Challenges  | Correcting Measures  |
|---|--|
| The most painful challenge that RDIS<br>encountered throughout this reporting<br>period is the incapacity of UCB to complete<br>the transition process of its program of<br>activities "Improved Cook Stoves for Easter<br>Africa" from CDM methodology to Gold<br>Standards for Global Goal  | <ul> <li>Consultation meeting were organized and<br/>held with Kirsten Gade / Brot für die Welt,<br/>Programme Manager Climate Change and<br/>Emission Trade and RDIS staff.<br/>Possibilities for RDIS micro small scale<br/>projects under GS methodology are being<br/>discussed. Initial talks lead by Kirsten Gade<br/>with Bridge builders and German Lawyer<br/>are ongoing.</li> </ul>   |
| Towards SHS project as joint project by The<br>Presbyterian Church and RDIS although a<br>bit has been achieved so far, some<br>customers are not able yet to complete their<br>payments. From RDIS side; <b>Rwf</b><br>21,162,065 which makes 54.56% are paid<br>back since the launch of the project (August<br>2018). The unpaid amount <b>Rwf 17,332,135</b><br>out of which, around 50% is in irregularity,<br>to say that the amount would have been paid<br>back if reimbursement contracts were full<br>respected by customers. | Measures likely to bring back the amount<br>were concluded: closely working with<br>cooperatives of farmers and local leaders.<br>Leaders of the cooperatives committed<br>themselves to help RDIS throughout the<br>process by withholding the amount some of<br>their members who owe unpaid amount to<br>RDIS when paying the fees of their harvest.<br>Local leaders are willing to administratively<br>intervene by warning a requesting their<br>fellow members complete their payments.<br>50 % of the total amount should be paid<br>back by the end of August 2022 as per one<br>of the resolutions of the joint project<br>committee held at Kiyovu, head office of<br>EPR church on 28 <sup>th</sup> January 2022 |

|  | Termination of the contract with tree nursery          |  |
|--|--|--|
|  | managers whose performance in terms of survival        |  |
|  | rate of the grafted trees is estimated at less than    |  |
|  | 50%  |  |
|  | Relocation of some tree nurseries to other cell        |  |
|  | where the need of seedlings is high                    |  |
| > Concerning "Environmental Conservation           |  |  |
| Project in Western Province of Rwanda"             | We have organize meetings with local leaders so        |  |
| the tricky challenges occurred throughout the      | discuss and sort out the issue of stealing the         |  |
| implementation:                                    | seedlings  |  |
| 1) Stolen of seedlings from the tree nurseries     |  |  |
| 2) Insufficient growing rate of the grafted        |  |  |
| seedlings whereby survival rate was very           |  |  |
| poor to the extent that out of 6000 grafted        |  |  |
| trees, we could not even get 1500 to sell to       |  |  |
| the customers who wished to buy from               |  |  |
| RDIS   |  |  |
| Concerning "Enhancing pineapple fruits value       | Regular talks with the responsible persons who has     |  |
| chain for more production - RDIS, Sub-Grant to     | right for deciding issues related to fruits processing |  |
| RWAA96", it is unfortunate that, the production of | plant.   |  |
| the processing plant is not increased yet.         |  |  |
|  |  |  |

#### 6. Lesson learnt

Throughout this year ,2022 RIS went through difficult times whereby a lot of full proposals and concepts papers were elaborate and submitted to different partners; however, obtaining funds to implement new projects or scale up existing ones has not been an easy game. We only got funds to extend one project "Enhancing pineapple fruits value chain for more production - RDIS, Sub-Grant to RWAA96" for which funds were provided by OXFAM to acquiring bottling and filling

machine. The machine is already bought, installed in the processing plant of Shyogwe diocese (UTIS)





Although, we committed to work smart and hard during the difficult times brought by covid-19, we were not able to increase our financial budget and field activities. However, we happened to maximize the usefulness of our working hours to the extent that, we have several well elaborated

proposals that will continue to be edited and presented to different partners to seek for funds and increase RIS impact in the community. Our priorities include without limitation to the extension of pineapple fruits value chain in other zones like Nyaranza-Muyira Sector where we already have some cooperatives who owns pineapple plants. In the year 2022 we will try our level best to get grant, support cooperatives and if possible plan for the establishment of fruits processing plan that maybe owned by RIS and cooperatives.

#### e Success stories

The house building beneficiary has also received the improved cook stoves, Ceramic Water Filter and Solar Home System (SUN KING Home 120), including mobile phone for communication purpose.





This is the beginning of our better life!!! We did not expect to obtain this comfortable home, said Mrs. Hilary. We are very happy for the house!!! We don't' have enough words to express our thanks to RDIS and its supporters too. We are proud of this home, we feel motivated and this is a good foundation for our better future, we hope to achieve more and change our life positively. Please convey our heartfelt gratitude to whoever contributed money, skills and prayer so that we get this wonderful house.

The house constructed was handed over to the<br/>owner by RDIS field coordinator with the local<br/>leader and Pastor of Anglican churchThe photo below shows RDIS Filed Coordinator<br/>in Cyangugu delivering his speech.



## **TESTEMONY OF MUKAMUGEMA Yvonne**



of Yvonne This is the testimony MUKAMUGEMA, in her own words she explained her thanks giving after being given a home. She said "I truly thank God for the miracle he has done for my family. Last year our house was destroyed by a heavy rainfall. In that time my Son and I were in trouble because of not having a shelter, no food, no clothes and my husband was in prison for many years. It's amazing to live in a cemented house and windows & doors with glasses." In addition, she said "Many thanks to RDIS and their supporters for giving us a house, today we have a place to live and my husband who has disappeared is now back home. We are very happy for the house with an improved cook stoves, Ceramic Water Filter and solar home system God bless you. This is the start of joyful life and promising future

#### 7. Conclusion and resolutions

A brief summary of the key highlights of the report is needed for readers who may not get enough time to read the entire document, probably whose time can only allow them read the introduction and conclusion. Furthermore, as a person from implementation site, the reporter is to propose some resolutions or recommendations to Stakeholders for the best performances and achievements in the future. (maximum, 1 page).

The achievements of RDIS for the year 2021 are mainly dominated by environmental and disaster risks reduction activities implemented via project portfolios:

- Carbon credits emission reduction which as part of tracking section, the maintenance was done in 2,329HHs. 70 ICS totally replaced. Unfortunately, an estimation of amount of ERs which would have been issued if monitoring an evaluation were conducted by the end of 2021 is = 22,746 tCO2e are still pending because Improved cook stoves for East Africa failed to complete the transition from CDM to GS4GG. Consultation meeting by held with Kirsten Gade / Brot für die Welt, Programme Manager Climate Change and Emission Trade and RDIS staff to assess the Possibilities for RDIS micro small scale projects under GS methodology are ongoing.
- Solar Home System project for off-grid areas in Rwanda a project that has help distribute an install 287 Solar Home Systems and through which the following payments have been made per zone. Butare: Rwf 8,268,900; Shyogwe Rwf 7,935,200; Kigeme Rwf 3,462,965 and BPS Rwf 1,495,000 which makes Rwf 21,162,065 in total. Unpaid amount is Seventeen Millions Three hundred thirty-three thousand and one hundred thirty-five Rwanda Francs (Rwf 17,332,135)
  - 3) Environmental conservation in western province of Rwanda: in collaboration with local churches, local leaders and community members, we were able to produce 156,697

seedlings (Fruits, forestry and agro-forestry) and planted them. Unfortunately, we faced the issue of insufficient growing rate of the grafted seedlings whereby survival rate is very poor to the extent that out of 6000 grafted trees, we could not even get 1500 to sell to the customers who wished to buy from RDIS

In the meetings of the staff of RDIS we resolved:

- ✓ In collaboration with Kirsten Gade, RDIS should seek for ways of implementing micro scale projects under GS methodology as a standalone organization; the next quarterly meeting with Gade schedule on 17<sup>th</sup> February 2022 is to conclude this. Simultaneously, talk to bridges builders & Sarah Kihuguru, former General Manager of Uganda Carbon Bureau are of paramount role
- ✓ Towards unpaid amount of customers of Solar Home System project, measures likely to bring back the amount are being applied. Closely working with cooperatives of farmers and local leaders. Leaders of the cooperatives committed themselves to help RDIS throughout the process by withholding the amount that some of their members owe unpaid amount to RDIS when paying the fees of their harvest. Local leaders are willing to administratively intervene by warning a requesting their fellow members complete their payments. 50 % of the total amount should be paid back by the end of August 2022 as per one of the resolutions of the recent joint project committee
- ✓ Towards "Environmental conservation in western province of Rwanda "; termination of the contract with tree nursery managers whose performance in terms of survival rate of the grafted trees is estimated at less than 50%. Relocation of some tree nurseries to other cell where the need of seedlings is high.

8. Illustration photos / Tree planting in Bweyeye Parish /Cyangugu Diocese



Shyogwe, 15<sup>th</sup> February 2022

By Pastor NTARINDWA Viateur

**RDIS** – Executive Secretary

#### FINANCIAL REPORT

# FINANCIAL STATEMENT FOR THE PERIOD ENDED 31 DECEMBER 2021

#### STATEMENT OF INCOME AND EXPENDITURES

|                          | Notes | 31-Dec-21     |
|--------------------------|-------|---------------|
|                          |       | Frw           |
| Grant Income             | 1     | 118,875,056   |
| Other Income             | 2     | 4,371,606     |
| Total income             |       | 123,246,662   |
|                          |       |               |
| Project expenditures     | 3     | (128,421,433) |
| Non-project expenditures | 4     | (6,502,102)   |
| Total Expenditures       |       | (134,923,535) |
|                          |       |               |
| Surplus for the period   |       | (11,676,874)  |

|                                       |       | 31 December 2021 |
|---------------------------------------|-------|------------------|
| ASSETS                                |       | Frw              |
| Non current assets                    | Notes |                  |
| PPE (Land and IT Equipment            | 5     | 62,010,989       |
| Current Assets                        | 6     | 1,427,102        |
| Accounts Receivable                   | 7     | 7,469,941        |
| Cash at bank and in hand              | 8     | 828,864          |
| Total current assets                  |       | 9,725,907        |
| Current Liabilities                   | 9     | 11,535,209       |
| NET CURRENT ASSETS                    |       | (1,809,302)      |
| TOTAL ASSETS LESS CURRENT LIABILITIES |       | 60,201,687       |
| NET ASSETS                            |       | 60,201,687       |
| Total Fund balance and Liabilities    |       | 60,201,687       |

#### STATEMENT OF INCOME AND EXPENDITURES

|                                    | Frw         |
|------------------------------------|-------------|
| INCOME                             |             |
| 1. Grant Income                    |             |
| Revenue grant- UEM                 | 5,651,600   |
| Revenue Grant - PVP II             | 36,667,830  |
| Revenue Grant -CCER                | 64,668,060  |
| Revenue Grant BUILD Program        | 440,857     |
| Revenue Grant -House Building      | 7,246,708   |
| Revenue Grant - Tree Nusery Bed    | 4,200,000   |
| Total Income                       | 118,875,056 |
|                                    |             |
| 2. Other Income                    |             |
| Car rental Revenue                 | 1,720,650   |
| Maternity Leave interests          | 530,956     |
| Motorbike revenue                  | 750,000     |
| RDIS Resources                     | 100,000     |
| Revenue from seedlings             | 20,000      |
| Revenue from Diocesan contribution | 1,250,000   |
| Total other income                 | 4,371,606   |
| Total Income                       | 123,246,662 |

#### NOTES TO THE FINANCIAL STATEMENTS

| Expense   |             |                           |             |          |
|---|-------------|---------------------------|-------------|----------|
|   |             | Deal                      | Manianaa    | Variance |
| 3. Project expenditures<br>A) Enhancing pineapple fruit value | Planned     | Real                      | Variance    | %        |
| chain Exp   | Expenditure | Expenditure               |             |          |
| Administration costs  | 98,979      | 101,300                   | -2,321      | -0.02    |
| Filling and bottling machine                                  | 36,667,830  | 36,674,980                | -7,150      | 0.00     |
| Field visit   | 0           | 34,000                    | -34,000     | #DIV/0!  |
| Machinery and packaging materia                               | 14,117,940  | 14,020,760                | 97,180      | 0.01     |
| Marketing   | 940,000     | 959,500                   | -19,500     | -0.02    |
| Contribution to the Salary for Quality controller             | 400,000     | 400,000                   | 0           | 0.00     |
| Transportation of pineaple fruits                             | 931,771     | 797,000                   | 134,771     | 0.14     |
| Total Enhancing pineapple fruit value                         |             | <b>53</b> 00 <b>5</b> 540 | 160.000     | 0.00     |
| chain   | 53,156,520  | 52,987,540                | 168,980     | 0.00     |
| <b>B) CCER Expenses</b>                                       |             |                           |             |          |
| Bank charges  | 8,400       | 84,843                    | -76,443     | (9.10)   |
| BoD meeting   | 950,000     | 1,390,000                 | -440,000    | (0.46)   |
| Internet and Phone Calls                                      | 697,500     | 828,000                   | -130,500    | (0.19)   |
| Office Rent   | 1,350,000   | 3,900,000                 | -2,550,000  | (1.89)   |
| Office Expenses   | 2,197,500   | 3,439,777                 | -1,242,277  | (0.57)   |
| Continious follw up, supervision                              | 1,531,500   | 1,449,550                 | 81,950      | 0.05     |
| Purchase of ICS,subsidy,loss                                  | 8,124,480   | 2,210,250                 | 5,914,230   | 0.73     |
| Purchase, Distribution, loss CWF                              | 292,500     | 250,000                   | 42,500      | 0.15     |
| Staff costs (Salaries)  | 26,393,040  | 40,706,712                | -14,313,672 | (0.54)   |
| Total CCER Expenses   | 41,544,920  | 54,259,132                | -12,714,212 | (0.31)   |
| C) Depreciation expenses                                      |             |                           |             |          |
| Depreciation expense-IT Equipment                             | 230,000     | 230,000                   | 0           | 0.00     |
| Depreciation expense-Motorvehicle                             | 6,535,083   | 6,535,083                 | 0           | 0.00     |
| Depreciation expense-Office equipment                         | 12,750      | 12,750                    | 0           | 0.00     |
| depreciation expense-Office furniture                         | 113,906     | 113,906                   | 0           | 0.00     |
| Total depreciation expenses                                   | 6,891,739   | 6,891,739                 | 0           | 0.00     |

## D) House Building Expenses

| Bank charges                               | 71,080      | 80,895     | -9,815   | (0.14)  |  |  |  |
|--|-------------|------------|----------|---------|--|--|--|
| Construction materials                     | 3,581,650   | 3,527,650  | 54,000   | 0.02    |  |  |  |
| Improved cook stoves                       | 28,000      | 19,500     | 8,500    | 0.30    |  |  |  |
| Manpower                                   | 1,200,000   | 1,279,000  | -79,000  | (0.07)  |  |  |  |
| Monitoring at field level                  | 690,000     | 624,207    | 65,793   | 0.10    |  |  |  |
| Solar home system                          | 300,000     | 300,600    | -600     | -0.00   |  |  |  |
| Total House Building expenses              | 5,870,730   | 5,831,852  | 38,878   | 0.01    |  |  |  |
| E) Tree Nursery Bed Expenses               | 0           | 6.000      | -6,000   | #DIV/0! |  |  |  |
| Bank charges                               | 0           | 6,000      | -0,000   | #010/0: |  |  |  |
| Monitoring and Evaluation                  | 624,250     | 322,250    | 302,000  | 0.48    |  |  |  |
| Planning meeting                           | 45,000      | 45,000     | 0        | -       |  |  |  |
| Salaries                                   | 1,000,000   | 900,000    | 100,000  | 0.10    |  |  |  |
| Seeds                                      | 271,000     | 271,000    | 0        | 0.00    |  |  |  |
| sign post                                  | 50,000      | 50,000     | 0        | 0.00    |  |  |  |
| tree grafting                              | 1,605,000   | 1,908,450  | -303,450 | -0.19   |  |  |  |
| Tree nursery bed managers fees             | 1,795,000   | 1,795,000  | 0        | 0.00    |  |  |  |
| Water cane                                 | 50,000      | 50,000     | 0        | 0.00    |  |  |  |
| Total Tree Nursery Bed expenses            | 5,390,250   | 5,347,700  | 42,550   | 0.01    |  |  |  |
| F) Accummulated depreciation               |             |            |          |         |  |  |  |
| Accumulated depreciation- Motorvehicle     | (6,535,083) | -6,535,083 | 0        | 0.00    |  |  |  |
| Accumulated depreciation-IT Equipment      | (230,000)   | -230,000   | 0        | 0.00    |  |  |  |
| Accumulated depreciation-office equipment  | (12,750)    | -12,750    | 0        | 0.00    |  |  |  |
| Accumulated depreciation-office furniture  | (113,906)   | -113,906   | 0        | 0.00    |  |  |  |
| Total accummulated depreciation            | -6,891,739  | -6,891,739 | 0        | 0.00    |  |  |  |
| G)Church and Lay leaders'training expenses |             |            |          |         |  |  |  |
| Bank charges                               | 0           | 114,598    | -114,598 | #DIV/0! |  |  |  |
| Facilitation fees                          | 500,000     | 400,000    | 100,000  | 0.20    |  |  |  |
| Meals, accommodation and Hall              | 2,813,000   | 2,717,500  | 95,500   | 0.03    |  |  |  |
| Training materials                         | 1,033,000   | 997,750    | 35,250   | 0.03    |  |  |  |

| Total non-project expenditures<br>TOTAL EXPENDITURE | 1,751,400<br>118,134,372 | 6,502,102<br>134,923,535 | (4,750,702)<br>(16,789,163) | (45.38)<br>#DIV/0! |
|---|--------------------------|--------------------------|-----------------------------|--------------------|
| Other expenses                                      | 98,200                   | 4,487,470                | (4,389,270)                 | (44.70)            |
| Office expenses                                     | 700,000                  | 937,400                  | (237,400)                   | (0.34)             |
| Internet and phone calls                            | 125,000                  | 191,000                  | (66,000)                    | (0.53)             |
| Fuel expenses                                       | 210,000                  | 200,000                  | 10,000                      | 0.05               |
| Car maintenance and repair                          | 525,000                  | 622,800                  | (97,800)                    | (0.19)             |
| bank charges  | 93,200                   | 63,432                   | 29,768                      | 0.32               |
| 4. Non-project expenses                             |                          |                          |                             |                    |
| TOTAL PROJECT EXPENDITURE                           | 116,382,972              | 128,421,433              | -12,038,461                 | #DIV/0!            |
| Total other project expenses                        | 1,026,352                | 822,890                  | 203,462                     | 1.48               |
| Bank charges USD                                    | 94,226                   | 3,020                    | 91,206                      | 0.97               |
| bank charges Euros                                  | 126,750                  | 77,214                   | 49,536                      | 0.39               |
| BUILD: Module translation                           | 497,000                  | 434,280                  | 62,720                      | 0.13               |
| Insurance Expense                                   | 308,376                  | 308,376                  | 0                           | 0.00               |
| I) Others project expenses                          |                          |                          |                             |                    |
| Total Roof Rain Water Harvesting expenses           | 3,848,200                | 3,848,471                | -271                        | 0.08               |
| Water tank installation                             | 948,200                  | 895,000                  | 53,200                      | 0.06               |
| Monitoring & Evaluation                             | 1,900,000                | 2,069,353                | -169,353                    | -0.09              |
| Facilitation fees                                   | 1,000,000                | 884,118                  | 115,882                     | 0.12               |
| H) Roof Rain Water Harvesting expenses              | 5,540,000                | 3,323,040                | 222,132                     | $\pi D I V / 0;$   |
| Total Church and Lay leaders 'training expenses     | <b>5,546,000</b>         | <b>5,323,848</b>         | <b>222,152</b>              | # <b>DIV/0!</b>    |
| Transport for participants                          | 1,200,000                | 1,094,000                | 106,000                     | 0.09               |

#### FINANCIAL STATEMENT FOR THE PERIOD ENDED 31 DECEMBER 2021 NOTES TO THE FINANCIAL STATEMENTS

| 5. PPE (Land and Equipments)       | LAND<br>Rwf | IT<br>Equipments<br>Rwf | Office<br>furniture<br>Rwf | Office<br>equipments<br>Rwf | Motor<br>vehicle<br>Rwf | Total<br>Rwf |
|------------------------------------|-------------|-------------------------|----------------------------|-----------------------------|-------------------------|--------------|
| Net book value as at<br>01/04/2021 | 13,600,000  | 332,222                 | 1,430,208                  | 247,917                     | 32,357,819              | 47,968,166   |
| Additions (2021)                   | 20,934,562  | -                       | -                          | -                           | -                       | 20,934,562   |
| Disposal                           | -           | -                       | -                          | -                           | -                       | -            |

| As at 31/12/2021                   | 34,534,562 | 332,222 | 1,430,208  | 247,917 | 32,357,819 | 68,902,728 |
|------------------------------------|------------|---------|------------|---------|------------|------------|
| Charge for the yaer                | -          | 230,000 | 113,906    | 12,750  | 6,535,083  | 6,891,739  |
| Net book value as at<br>31/12/2021 | 34,534,562 | 102,222 | 1,316,302  | 235,167 | 25,822,736 | 62,010,989 |
| 6. Current Assets                  |            |         |            |         |            |            |
| Debtors (other)                    |            |         | 250,000    |         |            |            |
| Payment on behalf of third         | part       |         | 82,500     |         |            |            |
| Prepaid insurance                  |            |         | 400,102    |         |            |            |
| Prepaid transport                  |            | _       | 694,500    |         |            |            |
|                                    |            | _       | 1,427,102  |         |            |            |
| 7. Accounts receivable             |            |         |            |         |            |            |
| Accounts receivable                |            |         | 5,098,500  |         |            |            |
| Debtors (F.Cs)                     |            | _       | 2,371,441  |         |            |            |
|                                    |            |         | 7,469,941  |         |            |            |
| 8. Cash at bank and in ha          | nds        |         |            |         |            |            |
| Cash at bank                       |            |         | 816,605    |         |            |            |
| Cash in hands                      |            | _       | 12,259     |         |            |            |
|                                    |            |         | 828,864    |         |            |            |
| 9. Current Liabilities             |            |         |            |         |            |            |
| Land                               |            |         | 2,500,010  |         |            |            |
| Loan                               |            |         | 6,751,993  |         |            |            |
| Pasteurizer                        |            |         | 1,380,000  |         |            |            |
| RSSB                               |            |         | 326,579    |         |            |            |
| Current Portion of Loans           |            |         | -546,895   |         |            |            |
| Transit Account, from dono         | or         | _       | 1,123,522  |         |            |            |
|                                    |            |         | 11,535,209 |         |            |            |

Done on 17th February 2022

Prepared by AKIMPAYE Emilienne RDIS Director Administration and Finance

Approved by Pastor NTARINDWA Viateur RDIS Executive Secretary